

# FROM THE CEO STATE OF RETAIL

December 2024

As we approach the last leg of 2024, we wanted to take stock of where the Specialty Retail industry stands and look ahead to the trends shaping the future.

## **Tech Is Top** We can't help but reflect on how technology continues to shape and

transform how Retailers operate. At StoreForce, we've had front row seats to witness how the industry is embracing technology innovation, and, according to the Gartner Annual CIO survey, the message is loud and clear: technology investment is as the top of Retailers' priority lists. We don't expect that to change anytime soon. In fact, 69% of Retailers plan to increase technology

number highlights an important point: success in retail is driven by technological advancements. But, at StoreForce, we believe that real success comes from striking the right balance between people and technology. We're all about

investments, relative to their digital spend. This

innovation that is designed to support, not replace retail employees. Labor Of Love



Retailers plan to invest in their store labor. Seeing almost half of Retailers planning to invest in their people reinforces just how important it is to empower workforces with the right tools. This commitment to people fuels our drive to push the envelope and continuously improve our application, ensuring that we're optimizing the very workforce that our Retailers are betting on. Our goal is to optimize labor budgets, improve customer experiences, and ultimately help each and every store in a Retailers' fleet win the day. Same Stores, Just Better

Is it just us or are stores getting a glow up? According to the Gartner Annual CIO survey, 58% of Retailers are

revamping their store formats to create more engaging, tech-driven spaces. New concepts like cashier-less checkouts and immersive brand experiences are shaping the in-store experience, and this is just the beginning. We're seeing Retailers take advantage of these store formats not only to differentiate themselves from the competition, but also to ensure that customers are having a seamless omnichannel journey from browsing online to purchasing instore. These innovative store models demand a dynamic approach to managing labor, built around the nuances that their unique store environments bring. At StoreForce, we've designed our solution to support this shift seamlessly. Labor budgets need to fit the store environment – not the other way around.

## **6 TRENDS TO CONSIDER IN 2025**

Yes, of course. Embracing technology is essential for enhancing the shopping experience. Digital payment

RFID and loT to improve operational efficiency and streamline inventory management. Although many

**READY FOR WHAT'S NEXT?** 

① Yes or No to Technology?

#### solutions like Alipay and Google Pay have transformed how transactions are handled, making the checkout process faster and more convenient for both Retailers and customers. At the same time, stores are leveraging

Retailers are investing in in-house AI merchandising systems, results vary, emphasizing the need for effective implementation. Meanwhile, recommerce is gaining traction as Retailers experiment with resale opportunities, collaborating across supply chain, merchandising, and sustainability to assess costs and integration needs. **Upgrade Your Labor** The retail landscape is evolving, and so are the roles of store associates. As we rethink the workforce, it's clear

### Breaking Down Processes: Retailers can decompose tasks into their fundamental components to identify opportunities

While machines bring efficiency, humans will always for automation and robotics. By understanding these remain more adaptable, making them invaluable in processes, businesses can determine where technology adds

that augmenting and upskilling our frontline employees is key to achieving robust ROI goals. Here's how:

- Reconfiguring Labor Portfolios: Investments in automation and store IoT technologies should be strategically aligned to enhance the capabilities of store associates, empowering them to provide superior customer service.
- Cross-Functional Teams for Efficiency: Developing cross-functional teams to audit, forecast, order, and replenish directly from the store edge can unlock significant efficiency gains. This collaborative approach ensures that every aspect of the workforce is optimized for success.

dynamic retail environments.

Use Case Identification: It's crucial to pinpoint current and

future use cases for augmenting and upskilling associates.

adaptable associates ready to thrive in an increasingly tech-driven environment. Retail, Meet Gen Z

By embracing these strategies, Retailers can elevate their workforce from traditional roles to knowledgeable,

As the largest generation of consumers, Gen Z is reshaping retail with their expectations and values. Their purchases are influenced by several key factors: Health Consciousness: More informed than previous • Hearsay Matters: With reviews readily available, a

#### neglected negative review can quickly deter potential customers.

 Sustainability Counts: Gen Z demands transparency • Diversity in Representation: As the most diverse consumer and actionable steps from brands regarding demographic, Gen Z expects to see this diversity reflected not only

compromising ethical practices. The bottom line? Every purchase must be valuable, affordable, and beneficial for their health, the planet, and the employees behind the brands they support (good luck)!

align with their standards, conversion is unlikely.

sustainability. They seek low prices without

Deciding Factors for Gen Z: According to the Robin Report, over 90% of household purchasing decisions are influenced by Gen Z. A visually appealing product is just the starting point—they are adept at sniffing out

generations, Gen Z avoid products with toxic ingredients,

in product offerings but also in workforce staffing.

particularly in fast fashion.

Defund at Your Own Risk: Despite the increasing demand for sustainability, Gartner reports that many Retailers are becoming hesitant to invest in sustainable practices due to volatile market conditions. In an attempt to protect short-term profits, funds allocated for sustainability are often deprioritized. However, this approach poses a significant risk: Retailers rolling back sustainable initiatives may find their businesses unsustainable in

insincerity. Legacy brands face the challenge of Gen Z's thorough brand research; if a company's ethos doesn't

Al, Obviously Al is making headlines daily, and for good reason. According to the 2024 Gartner CIO and Technology Executive Survey, 36% of Retailers have implemented traditional AI technologies like machine learning and deep learning. These technologies hold incredible potential for improving everything from customer personalization to supply chain optimization. However, many Retailers are still in the early stages of

operationalizing AI, facing challenges in realizing its full value. Generative AI, in particular, is emerging as a game-changer, providing opportunities to enhance customer experiences through more personalized interactions, predictive analytics, and more efficient operations. By utilizing AI, Retailers can optimize everything from staffing levels to inventory management, while also delivering highly tailored customer experiences that foster loyalty and drive revenue.

For those who effectively integrate Al into their operations, the rewards are significant—creating more agile, responsive, and customer-centric retail environments. The future of AI in retail lies in its ability to not only

since October 2021.

lowest levels in decades.

season approaches.

what we know:

their basket costs.

stopping anytime soon.

Foot Traffic Trends: Physical store foot traffic

in-person shopping experiences.

remains strong, reflecting a renewed interest in

the long run.

automate processes but also elevate the overall shopping experience. ⑤ Economy Check The current macroeconomic environment presents mixed signals for Retailers, particularly around consumer confidence and spending habits. Interest Rates: The Federal Reserve has cut interest • Employment Rates: As of August 2024, U.S.

unemployment stands at 4.2%, the second highest

Rising Delinquencies: Credit card delinquencies are

increasing, while savings rates have reached their

Non-Discretionary Spending Pressure: Essential costs like housing and healthcare are squeezing

discretionary spending, especially as the holiday

In-Store Traffic Trends: Despite predictions of a decline, foot traffic is on the rise as consumers return to pre-pandemic shopping habits. Shoppers are engaging in more comparison shopping amid inflation, driving increased investment in brick-and-mortar locations.

rates, with disposable personal income up 3.6%

their highest savings rate in 30 years.

categories have surpassed 2021 levels.

• Savings Rates: U.S. household savings rates are at their lowest

(excluding the pandemic), while Canadian households have

• Consumer Sentiment: The stock market's strength boosts a sense of

Deloitte's Financial Well-Being Index hit a four-year high, but

discretionary spending remains subdued, and non-discretionary

wealth for some, but overall consumer confidence remains cautious.

year-over-year in July.

of physical shopping and maintain resilience in an uncertain economy. **Retail Therapy** Consumers today are demonstrating remarkable resilience amid economic uncertainty, yet they are also

At StoreForce, we understand that navigating these challenges requires adaptive workforce management solutions. By optimizing labor and enhancing in-store experiences, Retailers can capitalize on the resurgence

Influence of Gen Z: This generation increasingly drives Inflation's Impact: Historic inflation pressures household purchasing decisions and conducts thorough consumers' discretionary spending, prompting them brand research before committing to any purchase. to engage in more comparison shopping and control

becoming more selective in their spending, giving rise to a modest resurgence of "retail as therapy." Here's

Navigating this economic anxiety is complex. Traditional models for predicting consumer behavior are less reliable, as financial pressures—like dwindling savings and rising borrowing—have reshaped the consumer

- landscape. Interestingly, despite these challenges, "retail as therapy" is making a comeback, with consumers seeking comfort, relaxation, and practicality through their purchases. This resilient but cautious consumer base, particularly among mid- to high-income earners, is adapting to uncertainty while still finding moments of joy in shopping.
- At StoreForce, we recognize the importance of understanding these evolving behaviors. By leveraging data-driven insights and enhancing in-store experiences, Retailers can foster a sense of joy in shopping while meeting the selective demands of today's consumers.

Cautious Resilience: While facing mixed economic signals,

cautious in their approach.

consumers remain the backbone of the economy—resilient but

# AGAIN, TECH IS TOP.

It's worth repeating: retail technology is clearly transforming the way businesses operate. With over a decade of retail tech experience, we've learned a thing or two along the way. At StoreForce, we've seen firsthand how data-driven insights empower Retailers to manage their stores better, allocate labor efficiently, and elevate customer experiences. In fact, StoreForce and data go together like promotions and happy customers. We've

As retail continues to evolve, we're here to help you navigate the future with confidence. Let's talk about how StoreForce can help you optimize your retail workforce and boost performance. To speak to one of our retail experts, click here.

spent years innovating and perfecting our platform to help Retailers stay ahead of the curve—and we're not